

## Highlights

Figures in ₹ crores

	Tata Steel Standalone		Tata Steel Group	
	2011-12	2010-11	2011-12	2010-11
Gross revenue	37,028.31	32,044.72	1,36,650.49	1,21,588.73
Profit before tax	9,857.35	9,776.85	8,584.98	12,101.95
Profit after tax	6,696.42	6,865.69	4,948.52	8,856.05
Profit after tax, minority interest and share of profits of associates	—	—	5,389.77	8,982.69
Dividend	1,165.46	1,151.06	1,165.67	1,150.25
Retained earnings	6,327.53	6,699.57	8,381.74	12,079.50
Capital employed	81,634.22	77,682.55	1,08,422.88	1,00,837.25
Net worth	54,491.46	48,444.63	44,931.11	37,081.37
Borrowings	26,172.25	28,301.12	59,896.77	60,678.80
	Ratio		Ratio	
Net Debt : Equity	0.41	0.49	1.16	1.55
	₹	₹	₹	₹
Net worth per Share as at year end	566.69	533.97	467.57	409.02
Earnings per Share:				
Basic	67.84	75.63	54.28	99.03
Diluted	66.62	70.99	53.63	92.86
Dividend per Share	12.00	12.00	12.00	12.00
Employees (Numbers)	35,793	34,912	81,622	81,251
Shareholders (Numbers)	10,37,209	9,69,987		